

SIWA

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1 June
~~28 May~~ 1970

MEMORANDUM FOR: Executive Assistant

FROM : Chief, School of Intelligence and World Affairs

SUBJECT : Weekly Report of School of Intelligence and World
Affairs No. 4, 22 - 28 May 1970COURSE ACTIVITY

25X1A9a 1. We have begun preliminary planning for the Senior War College
course to be held 29 June - 1 July. [REDACTED] has sent out 31
25X1A9a invitations to nominees for the military colleges, the Federal Executive
Institute, the Harvard Management Programs (A.M.P. and P.M.D.) and the
Institute for Strategic Studies in London. Staff for this course will
include [REDACTED]

2. Enrollment of non-CTs in the Intelligence and World Affairs
course which begins on 13 July is now as follows:

25X1A2g	[REDACTED]	12
	DDS	6
	DDS&T	1
	DDI	0
	OMS Contractor	1

25X1A9a [REDACTED] OMS/PSS, explored the possibility of putting into
25X1A9a the IWA one or two new professionals in the Psychological Services Staff.
[REDACTED] informs us that between 20-23 CTs will be attending.

25X1A9a 3. On Monday morning [REDACTED] began the Intelligence Research
Techniques course for 15 NPIC photo interpreters and collateral researchers.
25X1A9a During this first week a number of introductory and overview talks were
given by [REDACTED] So far the
students (9 females, 6 males) have shown considerable interest in the
course but have been slow to ask questions, particularly at the Wednesday
STATSPEC visit [REDACTED]

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4. We may be able to free ourselves from the repeated headaches we have had in the Orientation for Overseas with incompatible videotape equipment. Plans have been laid on to film FSI's James Bostain on 1 June in the Mid-Career course. We need only the second half of his presentation, which focuses on non-verbal communication. The necessary slight interference with the normal handling of this program will thus occur only during the final hour. This presentation is outstanding, timeless, and valuable especially for the OO registrant about to depart for an overseas assignment.

5. The enrollment for two courses scheduled to begin on Monday, 1 June, is encouraging. There are 15 for the USSR Basic Country Survey and 25 for the China Familiarization. The figure for the latter is really about the maximum desirable in that course.

BRIEFING ACTIVITY

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1. On 25 May, at a safehouse, [REDACTED] had an eight-hour briefing and discussion session with two [REDACTED] officials. They are establishing a new external service. At their request, FE has scheduled another session for Friday. ✓
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2. [REDACTED] -- General Course -- "Communist Programs" (26)

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OTHER ACTIVITIES

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1. Messrs. [REDACTED] of SIWA, representing the Advanced Intelligence Seminar, and [REDACTED] representing the Mid-career course, met with several Senior Training Officers on 27 May to explain the AIS and distinguish it from the Mid-career course. Hugh [REDACTED] chaired the conference, which included [REDACTED] for the 25X1A9a DDS; [REDACTED] for the DDI; [REDACTED] for O/DCI; and [REDACTED] representing [REDACTED] for the DDS&T. The Clandestine Service Senior Training Officer was not available.

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After the briefings on the scope and student compositions of the AIS and MEDC, [REDACTED] took the position that the "real problem" is less one of who should benefit from these courses than, in reality, who is "available." He was particularly concerned about many middle-level employees who are unable to get into either AIS or MEDC because of their small size, and who in effect feel they have reached the end of the line years before they retire. He therefore urged that OTR consider some means -- mass middle-level course, or whatever -- for enabling the Agency to "communicate" with such employees more effectively.

25X1A9a [REDACTED] noted that he had recently participated in a Personnel Conference which had reached virtually the same conclusion and would shortly make a report to the DDS.

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The Training Officers took notes and seemed genuinely interested in the presentations and in the ensuing discussion. We feel we got most of "our" message across and we certainly received one from them.

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2. [redacted] attended a meeting with [redacted] and [redacted] of the Management Faculty, and Cmdr. Warden and Capt. Lucas of DIS on Friday afternoon to evaluate a proposed DIS intelligence management course. This course, to be given for the first time in January, is planned to be six weeks long. The preliminary program showed two weeks of general management, and four weeks of orientation-type lecture and discussion on management of the various activities of the Intelligence Community, the DOD, DIA, and the U&S Commands. The preliminary plan was extremely heavy on lecture and short on case studies, problems, and student participation. On the basis of comments already received from various elements of DIA, the DIS planners had decided on a number of significant changes. They plan to produce a greatly changed course proposal in the coming weeks and will submit it to us for additional comments. The course is for GS-12's to 14's (Captain to Lt. Colonel), with at least four years of intelligence experience.

3. Our report on the new USIA course "International Communication" is finished and should be ready for forwarding by mid-week. The attachments include: a list with evaluation of those guest lecturers whom we rate as outstanding, and also a selected inventory of social science research findings which we consider have direct application to CIA assignment tasks. We strongly recommend that CIA seek to obtain at least one slot in this course, which is expected to run three times a year.

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4. The 1970 Annual Institute of the Training Officers' Conference (TOC) was held on 22 May at Ft. McNair. [redacted] was the only Agency representative at this all-day conference of about 125 which was devoted to cooperative efforts in inter-governmental training at Federal, state and local levels. Speakers and panelists included senior officials from the U.S. Civil Service Commission, other departments and agencies. The Brookings Institution, and local jurisdictions. Three discussion groups generated proposals, which were to be sent to Congress and the Executive for consideration, in the areas of personnel management, leadership development, and strategies for cooperative training. [redacted] was impressed with the current scope of Federal assistance -- facilities, funds, and other resources -- to state and local jurisdictions for training and developing personnel under the "Inter-governmental Training Act." Civil Service officials said this will increase dramatically in the next few years after passage of the Inter-governmental Personnel Act which has bi-partisan support. Ed reports he had a lengthy discussion on training matters with Eric Bubeck, a senior staff member at Brookings who chaired the main session.

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5. Colonel White will host the Brookings luncheon and briefing on 12 June. Other principals scheduled to attend are Messrs. Proctor, Karamessines, Duckett, Bannerman, Murphy and Cunningham. When General

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Cushman hosts on 26 June, the other table hosts will be Messrs. Smith, [REDACTED] Duckett, Bannerman, Murphy and [REDACTED] the Brookings course chairman for the 7-12 [REDACTED] is chairman for the 21-26 June class.

OTR involvement in Briefing Summer
6. Discussions have been held with [REDACTED] (OS) with regard to the briefing of new summer employees. It was agreed that OTR would participate in the EOD program on consecutive Mondays until all the new summer employees are aboard. This will take from four to six sessions. The day-long session will begin with the OTR contribution -- a showing of the film "Need to Know" followed by a half-hour discussion of CIA.

[REDACTED]
Chief, School of Intelligence and World Affairs

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